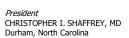
## AMERICAN ASSOCIATION OF NEUROLOGICAL SURGEONS

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## CONGRESS OF NEUROLOGICAL SURGEONS

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> President GANESH RAO, MD Houston, Texas

## Statement for the Record

on behalf of the

## American Association of Neurological Surgeons and the Congress of Neurological Surgeons

before the

Committee on Small Business U.S. House of Representatives

on the topic of

## Utilization Management: Barriers to Care and Burdens on Small Medical Practice

Wednesday, September 11, 2019 11:30 a.m. 2360 Rayburn House Office Building

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### Contact:

Katie O. Orrico, Director AANS/CNS Washington Office 25 Massachusetts Avenue, NW Suite 610 Washington, DC 20001 (202) 446-2024 korrico@neurosurgery.org Chairwoman Velázquez, Ranking Member Chabot and members of the committee, on behalf of the American Association of Neurological Surgeons (AANS) and the Congress of Neurological Surgeons (CNS), representing more than 4,000 practicing neurosurgeons in the United States, we appreciate the opportunity to submit a statement for the record regarding your hearing titled, "Utilization Management: Barriers to Care and Burdens on Small Medical Practice." Like you, we believe that reducing unnecessary administrative burden is critical to lowering costs and removing obstacles that get in the way of physicians delivering high-quality care to their patients. While our health care system, including the Medicare and Medicaid programs, is complex, over time, the accumulated regulatory burdens foisted on physician practices has reached a tipping point.

The single most pressing issue facing neurosurgical practices today is burdensome utilization review programs — including prior authorization and appropriate use criteria (AUC) for advanced diagnostic imaging. This is especially true for smaller neurosurgical practices. We, therefore, appreciate you holding this hearing today to shed light on this topic.

## PRIOR AUTHORIZATION

## Framing the Issue

Prior authorization is a cumbersome process that requires physicians to obtain pre-approval for medical treatments or tests before rendering care to their patients. The process for obtaining this approval is burdensome and costly to physician practices, requiring physicians and their staff to spend an enormous amount of time each week negotiating with insurance companies. As a result, patients are now experiencing significant barriers to medically necessary care, even for treatments and tests that are eventually routinely approved.

A recent survey<sup>1</sup> of neurosurgeons conducted by the AANS and the CNS found the following:

### Prior Authorization Burden in Neurosurgical Practice has Increased

- Ninety-one percent of neurosurgeons report that the burden associated with prior authorization
  has significantly increased over the past five years.
- Insurers have **increased** the use of **prior authorization** over the past years for procedures (95%); for diagnostic tools (93%); and for prescription medications (55%).
- In any given week, many neurosurgeons (41%) must contend with between 11 and 40 prior authorizations. More than one-quarter (27%) of respondents face more than 40 per week.
- Many neurosurgeons must now engage in the so-called peer-to-peer process to obtain prior authorization, and nearly one-third (32%) of respondents experience this requirement for 26% to 75% or more of their services (including prescription drugs, diagnostic tests and medical services).
- More than three-fifths (62%) of neurosurgeons have staff members working exclusively on prior authorization, with most staff spending between 10-20 hours per week on prior authorization.
- **Ultimately**, the **majority of services** are **approved** (80%), with nearly forty percent (39%) of neurosurgeons getting approved 90% or more of the time.
- Unbelievably, **despite gaining prior authorization**, insurance companies **deny payment** after services are rendered, an outcome three-fifths of neurosurgeons have experienced more than once in the past year, and 24% have had this happen 20 or more times.

### Patient Access to Care is Impacted

• Eighty-two percent of respondents state that prior authorization either always (34%) or often (49%) **delays access** to necessary care.

<sup>&</sup>lt;sup>1</sup> See Attachment 1.

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- The **wait time** for prior authorization can be **lengthy**. For most neurosurgeons (67%) it takes between 2 to 14 days to obtain prior authorization, but for 22%, this process can take from 15 to more than 31 days.
- Prior authorization causes patients to **abandon treatment** altogether with 21% reporting that patients often abandon treatment and 60% reporting that patients sometimes abandon treatment.
- Overwhelmingly (88%), neurosurgeons report that prior authorization has a significant (37%) or somewhat (51%) negative impact on patient clinical outcomes.

## Observations from Practicing Neurosurgeons

The comments from our members are particularly illustrative regarding the burden of prior authorization on their practices, with one neurosurgeon summing-up the prior authorization process in a single word — "exhausting." Some observations include:

"Peer to peer level discussions are frequently unnecessary and unnecessarily delay surgical intervention. The clinicians that we speak to are not specialty-specific, and many times have no idea what the procedure we are proposing even is."

"Peer to peer is not a reality. Those phone calls rarely have a physician with my same specialty, and on spine cases, the individual is not neurosurgeon or even an orthopaedic spine surgeon. Some are reading a protocol (script) that they have been given to justify **delaying or canceling patient access** to care."

"I spend an absurd amount of time dealing with prior auths and **peer to peers**, which is time I need to have dedicated to my patient care. The process is obnoxiously inefficient for health care providers. It is unrealistic to think that a health care provider can give an exact date and time to be able to be reached to discuss the reason a patient needs an image that is for surgery. Our day is unpredictable. I shouldn't have to spend 20-50 minutes on the phone explaining the reasons behind diagnostics only to be told that a physician will need to make the final decision and that the appointment needs to be scheduled for a different date only to spend 20-40 minutes explaining myself over again. Something needs to change."

"[ABC health plan] is by far the worst offender. They deny frequently and never read my chart notes, which are very thorough and contain all the information needed to get authorization. I still have to speak to a non-peer physician, who never looks at the notes beforehand. It is a complete waste of time. I would consider this a top cause of **physician burnout** and makes me think about retirement on a daily basis!"

"The increasingly burdensome process of pre-auth has led to a significant increase in the **cost of running a practice** and **staff burnout**. There are increased cancellations of surgery and imaging that causes significant frustration to patients who plan time off from work as well as the loss of revenue for hospitals as valuable OR and MRI time slots are wasted on a weekly basis. This makes the delivery of high-quality pre-operative care very hard. Interestingly, almost all the requested neurosurgery procedures and imaging eventually get authorized, confirming that this process is meant to limit care but slowing down the process, rather than critically looking at the indications for each request."

"It has been a significant **burden on the practice** and has resulted in many **delays in care**. These delays have resulted in patients suffering. Worse, patients have had to choose between urgent surgery that prevents further neurological deterioration but with the risk that it will ultimately

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be denied, versus waiting for approval, knowing that they may irreversibly deteriorate while they are waiting. This has significantly and adversely affected patient health and happiness."

"I am in a university practice. I have no say in what insurance plans are accepted. With **100% of our appeals ultimately approved**, it is clear that this process has not helped a single patient under my care and only delays their care with an unnecessary process-delay loop. It has increased **patient dissatisfaction**, as well as **provider dissatisfaction**, frustration, and **burnout**. It is creating big problems in my ability to treat patients."

"We have **1.5 staff** to take care of three surgeons' prior authorizations, and then the surgeons end up spinning their wheels with **peer to peer**, which is never a true peer. Many of our patients just lose hope of getting the care that is recommended. It is a sham and a way for the insurance carriers to deny care. This has made the **practice of medicine almost unbearable**."

"We have decided it's just a game to try to **delay patients** in hopes that they will give up and not have the services recommended. ABC health plan will often not authorize an MRI scan until physical therapy is done, so we are treating the patient without knowing what is going on. Then when we try to get authorization for surgery, they often require the patients to have recent physical therapy and injections even if the imaging and exam clearly demonstrate the need for surgery. Most of the time, **peer review** is not with a neurosurgeon or even a spine doctor of any capacity. We've had podiatrists and pediatricians making decisions for spine and brain surgery."

"The majority of the time prior authorization process **delays access** to surgery and rarely, if ever, actually changes the plan of care. Reform is needed."

"With the exception of fee-for-service Medicare, prior authorization occurs now almost across the board. As a board-certified neurosurgeon, I cannot order an MRI scan of the spine without asking the patient to complete a course of physical therapy, whether or not I think it will be beneficial. If I attempt to order an MRI on a patient who has not had physical therapy, the patient will automatically receive a generic form letter, which ultimately **delays** diagnostic workup, care delivery, and mandates physical therapy. In most instances, if I feel the therapy will be of no benefit, it actually has no long-term effect or positive benefit and actually **increases their healthcare cost**. There is certainly a place for physical therapy, but that should be ordered as a result of my judgment rather than by the insurance company. Not only does this interfere with patient care, but in my opinion, constitutes *de facto* practice of medicine by the insurance company without a license. The entire process results in a higher number of office visits in order to document what the insurance company perceives as justification for the MRI, untold man-hours of the office personnel and staff dealing with the authorization and a significant delay, frustration, and disappointment for the patients."

As you can see, there is a great deal of frustration with a process that adds unnecessary administrative burden and costs to physician practices, delays medically necessary care and saves the health care system very little since most prior authorizations are ultimately approved (indeed, health care costs may actually increase because of delays or other unnecessary care — e.g., physical therapy or office visits before an MRI scan).

#### **Solving the Problem**

Turning to solutions, the AANS and the CNS believe that Congress can lead the way in addressing this problem by adopting some reasonable requirements for Medicare Advantage (MA) plans. Joining with

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more than 125 medical organizations, we have endorsed the "Prior Authorization and Utilization Management Reform Principles." Additionally, we fully support the "Consensus Statement on Improving the Prior Authorization Process," agreed to by the American Hospital Association, America's Health Insurance Plans, American Medical Association, American Pharmacists Association, Blue Cross Blue Shield Association and the Medical Group Management Association.<sup>3</sup>

Reflecting these principles, and consistent with the Consensus Statement, the *Improving Seniors' Timely Access to Care Act of 2019* (H.R. 3107) was recently introduced by Reps. Suzan DelBene (D-WA), Mike Kelly (R-PA), Roger Marshall, MD (R-KS), and Ami Bera, MD (D-CA). This bipartisan legislation, endorsed by approximately 370 national and state-based patient, provider and health care stakeholder organizations,<sup>4</sup> would help protect patients from unnecessary delays in care by streamlining and standardizing prior authorization under the Medicare Advantage program — providing much-needed oversight and transparency of health insurance for America's seniors.

The provisions of H.R. 3107, which are consistent with the Consensus Statement principles, address the following issues:

1. Standardization and Automation. Each MA plan may have different forms or formats for their prior authorization requests, proprietary portals. Remarkably, in the 21<sup>st</sup> Century, plans also still require physicians to use facsimile machines. Under the bill, the use of standard electronic prior authorization (ePA) to facilitate an automated process that is integrated into the physician practice's electronic health record (EHR) system and workflow would be accelerated. Reentering data into a health plan's proprietary online portal, downloading forms from an insurance company website and faxes would not be treated as electronic transmissions. The benefits of ePA are clear in that it would establish a uniform process, eliminate the need to manage numerous payer portals and accelerate time to treatment. In adopting ePA, however, it is essential that this technology not add more burden and costs on physicians.

Ultimately, the ePA process and standards must allow for the efficient transfer of clinical information to facilitate automatic, real-time prior authorization decisions — particularly for items and services that are routinely approved. H.R. 3107 would set forth a system for real-time prior authorization.

2. Reduce Prior Authorizations. A consistent complaint about the current prior authorization process is that ultimately, a high percentage (90 percent or more) of medical services or tests are approved. The bill would direct MA plans to minimize the use of prior authorization for services that are routinely approved, focusing instead on those gray areas where the evidence is not as clear-cut, or a service is not covered. Moreover, plans would be prohibited from imposing additional prior authorization for medically-necessary services performed during a surgical or invasive procedure that already received, or did not initially require prior authorization.

<sup>&</sup>lt;sup>2</sup> Prior Authorization and Utilization Management Reform Principles; https://www.ama-assn.org/system/files/2019-06/principles-with-signatory-page-for-slsc.pdf (accessed September 2019).

<sup>&</sup>lt;sup>3</sup> Consensus Statement on Improving the Prior Authorization Process; https://www.ama-assn.org/sites/ama-assn.org/files/corp/media-browser/public/arc-public/prior-authorization-consensus-statement.pdf (accessed September 2019).

<sup>&</sup>lt;sup>4</sup> See Attachment 2.

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- 3. **Increase Transparency**. H.R. 3107 would increase transparency by requiring that MA plans annually report to the Centers for Medicare & Medicaid Services (CMS) the following:
  - a list of items and services that are subject to a prior authorization;
  - the percentage of prior authorization requests that are approved;
  - the percentage of requests that were initially denied, appealed and subsequently overturned; and
  - the average and median amount of time (in hours) that elapsed between the submission of the prior authorization request and the MA plan determination.

This information would be published on public websites so patients and providers can assess these metrics when deciding whether to enroll or participate with a particular MA plan. Additionally, MA plans must make it clear what medical or other documentation is required for the plan to review and complete the prior authorization request.

- 4. **Accountability**. To hold MA plans accountable to patients, providers and the Medicare program, H.R. 3107 would require CMS to take the following steps:
  - require plans to make timely prior authorization determinations, provide rationales for denials and ensure that any "peer-to-peer" reviews utilize physicians from the same specialty/subspecialty as the ordering or prescribing physician;
  - maintain continuity of care for individuals transitioning to, or between, MA plans to minimize any disruption to ongoing treatment; and
  - conduct annual reviews of items and services for which prior authorization requirements are imposed by MA plans through a process that takes into account input from physicians and is based on current evidence-based medicine guidelines or clinical criteria.

While not included in H.R. 3107, we also believe it is incumbent upon CMS to prohibit health plans from denying claims for services or procedures that have been approved following prior authorization.

Neurosurgeons take care of very sick patients who suffer from painful and life-threatening neurologic conditions such as brain tumors, debilitating degenerative spine disorders, stroke and Parkinson's Disease. Without timely medical care, our patients often face permanent neurologic damage, and sometimes death. Congress must act to streamline prior authorization, and passage of H.R. 3107 would be a significant step in the right direction. Physician burden will be significantly reduced, but more importantly, requiring MA plans to fix the broken prior authorization process will help ensure that seniors have timely access to the medically-necessary care they need when they need it.

### **AUC FOR ADVANCED DIAGNOSTIC IMAGING SERVICES**

While the AANS and the CNS are committed to consulting with appropriate use criteria before ordering advanced diagnostic imaging tests, we continue to have deep concerns about Medicare's AUC for Advanced Diagnostic Imaging Program. Under the program, ordering clinicians must consult specified applicable AUC using a qualified clinical decision support mechanism (CDSM) before ordering such tests as computed tomography (CT) and magnetic resonance imaging (MRI) scans. Like its prior authorization cousin, if the ordering clinician fails to document AUC consultation, the test will not be performed.

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More than five years have passed since the enactment of the Protecting Medicare Access Act (PAMA), which established the AUC Program, and much has changed since 2014. In this regard, the Medicare AUC Program:

- Is outdated. The AUC Program is unnecessary in the environment of evolving payment and delivery models in which providers are at financial risk. Physicians are now incentivized through Medicare's Quality Payment Program (QPP) to improve health care quality and reduce resource use. Medicare requires alternative payment model (APM) participants to assume more downside risk. And CMS estimates that one in four primary care providers will participate in Medicare direct contracting models scheduled for 2020 implementation.
- **Diverts provider resources away from quality improvement**. The AUC Program implementation is occurring at the same time providers are struggling to assign adequate resources for health information technology infrastructure and QPP participation. Additionally, the AUC Program has no metrics of quality or patient outcomes.
- Adds administrative burden. The number of clinicians affected by the program is vast, crossing almost every medical specialty, including primary care, and CMS estimates that 579,687 ordering professionals will be subject to this program. The AUC Program sets up a complex exchange of information between clinicians that is not yet supported by interoperable EHR systems and relies on claims-based reporting at the same time CMS is migrating away from claims reporting for quality data. The coding methods include G-codes and modifiers to report the required AUC information on Medicare claims, and such a new reporting system introduces significant burden to physicians. Moreover, the AUC Program it is duplicative of the QPP, so physicians are going to be documenting and reporting on multiple programs, with little demonstrated value.
- Is a costly and disproportionate response to imaging utilization. According to the Medicare Payment Advisory Commission, imaging volume has dropped .2 percent on average each of the last five years (2012-2016) with advanced imaging accounting for only 4.7 percent of total Medicare allowed charges in 2017.<sup>5</sup> By some estimates, it will costs physicians \$75,000 or more to implement the AUC program — again, in addition to investments that physicians are already making to participate in the QPP.
- Takes away provider flexibility for consulting AUC. Clinicians are required only to use CDSMs qualified by CMS, which, in many cases, will force clinicians to abandon long-standing methods of AUC consultation, as well as the consultation of specialty-specific AUC. By CMS' admission, information on the benefits of physicians adopting qualified CDSMs or automating billing practices for specifically meeting the AUC requirements do not yet exist, and "information on benefits overall is limited."<sup>6</sup>

## **Solving the Problem**

Since there remain many outstanding technical and practice workflow questions and challenges, the AANS and the CNS appreciate that the July 26, 2019, CMS transmittal to the Medicare Administrative

<sup>&</sup>lt;sup>5</sup> Medicare Payment Advisory Commission Report to the Congress: Medicare Payment Policy, March 2019; http://www.medpac.gov/docs/default-source/reports/mar19\_medpac\_entirereport\_sec.pdf?sfvrsn=0 (accessed September 2019).

<sup>&</sup>lt;sup>6</sup> Medicare Program; Revisions to Payment Policies under the Physician Fee Schedule and Other Revisions to Part B for CY 2019.

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Contractors (MACs) updating information about the AUC Program states that CMS will continue to pay claims that do not include the consultation information or that contain errors related to the AUC information.<sup>7</sup> Nevertheless, the complex implementation challenges of the current program will never be fully resolved, so we strongly recommend that Congress adopt legislation to delay the full implementation of this program and provide CMS with the flexibility the agency needs to harmonize the AUC program with the QPP, rather than perpetuating a stand-alone program that includes no measures of quality or patient outcomes. CMS has made clear that the agency lacks the administrative authority to make any substantial changes to the AUC program, so legislation is necessary to delay full implementation and provide CMS with the flexibility to incorporate AUC more broadly into Medicare's quality programs.

### **CONCLUSION**

The AANS and the CNS appreciate your commitment to removing unnecessary burdens on physicians and their practices, and urge Congress to improve prior authorization in Medicare Advantage by passing H.R. 3107, the *Improving Seniors' Timely Access to Care Act.* We also urge lawmakers to reevaluate the need for the stand-alone AUC Program and to pass legislation that will allow CMS to incorporate the use of appropriate use criteria for advanced diagnostic imaging into Medicare's quality programs. Both actions will vastly improve physician practices and help ensure that Medicare beneficiaries get timely access to medically necessary care.

We thank you for considering our comments and recommendations and stand ready to answer any questions you have or provide you with any additional supporting information.

 <sup>&</sup>lt;sup>7</sup> CMS Manual System, Change Request 11268, Appropriate Use Criteria (AUC) for Advanced Diagnostic Imaging
 – Educational and Operations Testing Period - Claims Processing Requirements;
 https://www.cms.gov/Regulations-and-Guidance/Guidance/Transmittals/2019Downloads/R2323OTN.pdf (accessed September 2019)

# ATTACHMENT 1: AANS/CNS Prior Authorization Survey Results



## AMERICAN ASSOCIATION OF NEUROLOGICAL SURGEONS CONGRESS OF NEUROLOGICAL SURGEONS



## PRIOR AUTHORIZATION SURVEY TOP-LINE RESULTS

## Patient Access to Care Has Been Impacted

- Eighty-two percent of respondents state that prior authorization either always (34%) or often (49%) **delays access** to necessary care.
- The **wait time** for prior authorization can be lengthy. For most neurosurgeons (67%) it takes between 2 to 14 days to obtain prior authorization, but for 22%, this process can take from 15 to more than 31 days.
- Prior authorization causes patients to **abandon treatment** altogether with 21% reporting that patients often abandon treatment and 60% reporting that patients sometimes abandon treatment.
- Overwhelmingly (88%), neurosurgeons report that prior authorization has a significant (37%) or somewhat (51%) **negative impact** on patient **clinical outcomes**.

## Prior Authorization Burden Has Increased

- Ninety-one percent of neurosurgeons report that the **burden** associated with prior authorization has **significantly increased** over the past five years.
- Insurers have increased the use of prior authorization over the past years for **procedures** (95%); for **diagnostic tools** (93%); and for **prescription medications** (55%).
- The burden associated with prior authorization for neurosurgeons and their staff is **high** or **extremely high** (95%).
- In any given week, most neurosurgeons (41%) must contend with between 11 and 40 prior authorizations. More than one-quarter (27%) of respondents face more than 40 per week.
- Many neurosurgeons must now engage in the so-called **peer-to-peer process** to obtain prior authorization, and nearly one-third (32%) of respondents experience this requirement for 26 to 75% or more of their services (including prescription drugs, diagnostic tests and medical services).
- Ultimately, the **majority of services are approved** (80%), with nearly forty percent (39%) of neurosurgeons getting approved 90% or more of the time.
- Unbelievably, despite gaining prior authorization, insurance companies **deny payment** after services are rendered, an outcome three-fifths of neurosurgeons have experienced more than once in the past year, and 24% have had this happen 20 or more times.
- More than three-fifths (62%) of neurosurgeons have staff members working **exclusively** on prior authorization, with most staff spending between 10-20 hours per week on prior authorization.
- **Most plans** employ prior authorization, although UnitedHealthcare (72%), Blue Cross Blue Shield (72%) and Aetna 68%) are the top utilizers.

## **Demographics**

- Forty-two percent of respondents are from the South; 15% from the Northeast; 29% from the Midwest; and 14% from the West and U.S. Territories.
- Forty-one percent of respondents are in private practice; 11% are in private practice with an academic affiliation; 31% are in academic practice; and 16% are employed by a hospital or health system.
- Eleven percent of respondents are in solo practice; 23% are in a small group (2-5 physicians) single specialty practice; 26% are in a medium (6-20 physicians) group single specialty practice; 10% are in a large group (21+) single specialty practice; and the remaining (30%) are in multi-specialty group practices.
- Fifty-nine percent of respondents practice in an urban setting; 35% practicing in a suburban setting; while only 6% are in rural practice.

## American Association of Neurological Surgeons Congress of Neurological Surgeons

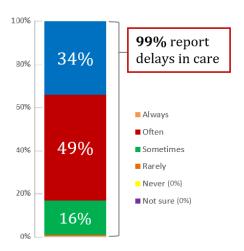


## Prior Authorization is Putting Patients at Risk and Increasing Physician Burden

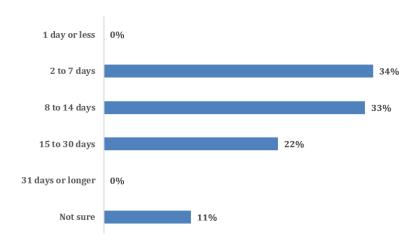
## Patient Access to Care Has Been Adversely Impacted

Nearly all respondents state that prior authorization causes **delays in access** to necessary care, and the **wait time** for prior authorization can be lengthy. For most neurosurgeons (67%) it takes between 2 to 14 days to obtain prior authorization, but for 22%, this process can take from 15 to more than 31 days.

**Q.** For those patients whose treatment requires prior authorization, how often does this process delay access to necessary care?

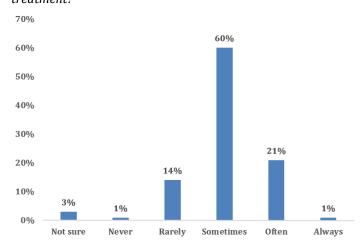


**Q.** What is the average length of time to obtain prior authorization after all required documentation has been submitted?

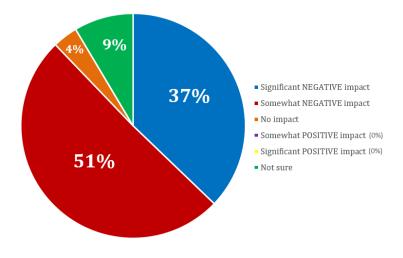


A majority of neurosurgeons reported that prior authorization causes patients to **abandon treatment** altogether, with 21% reporting that patients often abandon treatment and 60% reporting that patients sometimes abandon treatment. Overwhelmingly (88%), physicians report that prior authorization has a **negative impact** on patient **clinical outcomes**.

**Q.** For those patients whose treatment requires prior authorization, how often do issues related to this process lead to patients abandoning their recommended course of treatment?



**Q.** For those patients whose treatment requires prior authorization, what is the impact of this process on patient clinical outcomes?

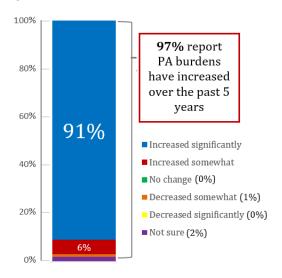


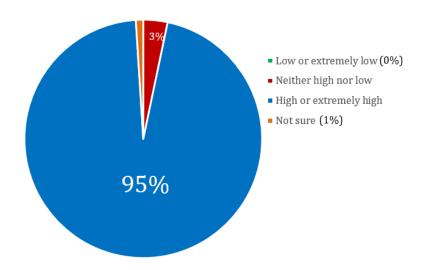
## The Burden of Prior Authorization on Physicians Has Increased

Most neurosurgeons (91%) report that the **burden** associated with prior authorization has **significantly increased** over the past five years as insurers have increased the use of prior authorization for procedures (95%); for diagnostic tools (93%); and for prescription medications (55%). The burden associated with prior authorization for neurosurgeons and their staff is now **high** or **extremely high** (95%).

**Q.** How has the burden associated with prior authorization changed over the last five years for the physicians and staff in your practice?

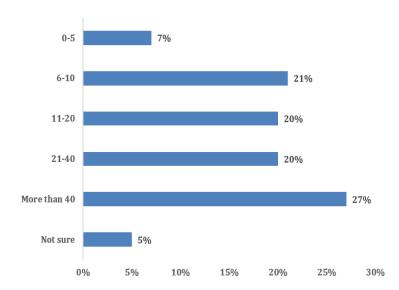
**Q.** How would you describe the burden associated with prior authorization for the physicians and staff in your practice?





In any given week, most neurosurgeons (41%) must contend with between 11 and 40 prior authorizations. More than one-quarter (27%) of respondents face more than 40 per week. Many physicians must now engage in the so-called **peer-to-peer** process — meaning after they go through an extensive paperwork process they must first speak directly to a clinician working for the health plan — to obtain prior authorization, and nearly 32% of respondents experience this requirement for 26-75% or more of their services (including prescription drugs, diagnostic tests and medical services).

**Q.** Please provide your best estimate of the number of prior authorizations (total for prescription medicine, diagnostic tests and medical services) completed by yourself and/or your staff for your patients in the last week.



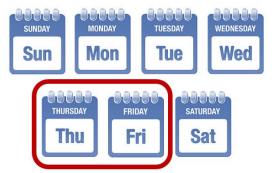
32% of neurosurgeons go to "peer-to-peer" review for 26-75% or more of their prior authorizations—and frequently the reviewer is <u>not</u> in the same or similar specialty



Ultimately, the majority of services are approved (80%), with nearly forty percent (39%) of neurosurgeons getting approved 90% or more of the time. Unbelievably, despite gaining prior authorization, insurance companies **deny payment after services are rendered**, an outcome three-fifths of neurosurgeons have experienced more than once in the past year, and 24% have had this happen 20 or more times.



More than three-fifths of neurosurgeons have staff members working exclusively on prior authorization Physicians and their staff spend the equivalent of at least **two days** on prior authorization each week.



## Survey Methodology

A 27-question, web-based survey was administered from November 2018 through January 2019.

Forty-two percent of respondents are from the South; 15% from the Northeast; 29% from the Midwest; and 14% from the West and U.S. Territories. Forty-one percent of respondents are in private practice; 11% are in private practice with an academic affiliation; 31% are in academic practice; and 16% are employed by a hospital or health system. Eleven percent of respondents are in solo practice; 23% are in a small group (2-5 physicians) single specialty practice; 26% are in a medium (6-20 physicians) group single specialty practice; 10% are in a large group (21+) single specialty practice; and the remaining (30%) are in multi-specialty group practices. Fifty-nine percent of respondents practice in an urban setting; 35% practicing in a suburban setting; while only 6% are in rural practice.

### About the AANS and CNS

The American Association of Neurological Surgeons (AANS), founded in 1931, and the Congress of Neurological Surgeons (CNS), founded in 1951, are the two largest scientific and educational associations for neurosurgical professionals in the world. These groups represent over 8,000 neurosurgeons worldwide. Neurological surgery is the medical specialty concerned with the prevention, diagnosis, treatment and rehabilitation of disorders that affect the entire nervous system, including the spinal column, spinal cord, brain and peripheral nerves. For more information, please visit www.aans.org or www.cns.org, read our blog www.neurosurgeryblog.org, or follow us on Twitter @neurosurgery.

## **More Information**

For more information about the AANS/CNS prior authorization survey, please contact:

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Direct: 202-446-2024

Email: korrico@neurosurgery.org

## **ATTACHMENT 2: Stakeholder Endorsement Letter of H.R. 3107**

## Dear Members of Congress:

The undersigned patient, physician, health care professional, and other health care stakeholder organizations strongly support the *Improving Seniors' Timely Access to Care Act of 2019* (H.R. 3107) recently introduced by Reps. Suzan DelBene (D-WA), Mike Kelly (R-PA), Roger Marshall, MD (R-KS), and Ami Bera, MD (D-CA). This bipartisan legislation would help protect patients from unnecessary delays in care by streamlining and standardizing prior authorization under the Medicare Advantage program, providing much-needed oversight and transparency of health insurance for America's seniors. We urge you to join your colleagues in supporting this important legislation.

Based on a <u>consensus statement</u> on prior authorization reform adopted by leading national organizations representing physicians, medical groups, hospitals, pharmacists, and health plans, the legislation would facilitate electronic prior authorization, improve transparency for beneficiaries and providers alike, and increase Centers for Medicare & Medicaid Services (CMS) oversight on how Medicare Advantage plans use prior authorization. Specifically, the bill would:

- Create an electronic prior authorization program including the electronic transmission of prior authorization requests and responses and a real-time process for items and services that are routinely approved;
- Improve transparency by requiring plans to report to CMS on the extent of their use of prior authorization and the rate of approvals or denials;
- Require plans to adopt transparent prior authorization programs that are reviewed annually, adhere to evidence-based medical guidelines, and include continuity of care for individuals transitioning between coverage policies to minimize any disruption in care;
- Hold plans accountable for making timely prior authorization determinations and to provide rationales for denials; and
- Prohibit additional prior authorization for medically-necessary services performed during a surgical or invasive procedure that already received, or did not initially require, prior authorization.

The demand and need for such reforms is growing — particularly as more seniors choose Medicare Advantage for their health insurance needs. According to a recently released Kaiser Family Foundation report, "A Dozen Facts About Medicare Advantage in 2019," Medicare Advantage enrollment has nearly doubled in a decade. One-third (34%) of all Medicare beneficiaries — 22 million people — are enrolled in Medicare Advantage plans, and nearly four out of five enrollees (79%) are in plans that require prior authorization for some services. The Congressional Budget Office (CBO) projects that beneficiaries enrolled in Medicare Advantage plans will rise to nearly half of all Medicare beneficiaries (about 47%) by 2029. Recognizing the need to protect a growing number of Medicare beneficiaries, more than 100 members of Congress called for such reforms in a letter last year to the CMS.

For our seniors — and as representatives of organizations seeking to protect patients from delays in care and relieve unnecessary administrative burdens that impede delivery of timely care—we are committed to advancing this legislation in Congress and ask that you join Representatives DelBene, Kelly, Marshall, and Bera in co-sponsoring H.R. 3107 and securing its enactment.

Thank you.

Sincerely,

**ACCSES** 

Aimed Alliance

Alliance for Aging Research

Alliance for Balanced Pain Management

**Alliance for Patient Access** 

Alliance of Specialty Medicine

Alzheimer's Association

Alzheimer's Impact Movement

AMDA – The Society for Post-Acute and Long-Term Care Medicine

American Academy of Allergy, Asthma & Immunology

American Academy of Dermatology Association

American Academy of Facial Plastic and Reconstructive Surgery

American Academy of Family Physicians

American Academy of Hospice and Palliative Medicine

American Academy of Neurology

American Academy of Ophthalmology

American Academy of Otolaryngology – Head and Neck Surgery

American Academy of PAs

American Academy of Physical Medicine & Rehabilitation

American Academy of Sleep Medicine

American Alliance of Orthopaedic Executives

American Association of Clinical Endocrinologists

American Association of Clinical Urologists

American Association of Hip and Knee Surgeons

American Association of Neurological Surgeons

American Association of Nurse Practitioners

American Association of Orthopaedic Surgeons

American Association of Pediatric Ophthalmology and Strabismus

American Association on Health and Disability

American Autoimmune Related Diseases Association

American Brain Coalition

American Cancer Society Cancer Action Network

American Clinical Laboratory Association

American Clinical Neurophysiology Society

American College of Allergy, Asthma and Immunology

American College of Cardiology

American College of Emergency Physicians

American College of Gastroenterology

American College of Mohs Surgery

American College of Obstetricians and Gynecologists

American College of Osteopathic Surgeons

American College of Physicians

American College of Radiation Oncology

American College of Radiology

American College of Rheumatology

American College of Surgeons

American Congress of Rehabilitation Medicine

American Dance Therapy Association

American Gastroenterological Association

American Geriatrics Society

American Glaucoma Society

American Group Psychotherapy Association

American Liver Foundation

American Medical Association

American Medical Rehabilitation Providers Association

American Medical Women's Association

American Music Therapy Association

American Nurses Association

American Occupational Therapy Association

American Osteopathic Association

American Osteopathic Colleges of Ophthalmology and Otolaryngology

American Physical Therapy Association

American Psychiatric Association

American Psychoanalytic Association

American Society for Clinical Pathology

American Society for Gastrointestinal Endoscopy

American Society for Radiation Oncology

American Society for Radiology and Oncology

American Society for Surgery of the Hand

American Society of Anesthesiologists

American Society of Cataract & Refractive Surgery

American Society of Clinical Oncology

American Society of Echocardiography

American Society of Hematology

American Society of Interventional Pain Physicians

American Society of Nephrology

American Society of Neuroimaging

American Society of Neuroradiology

American Society of Nuclear Cardiology

American Society of Ophthalmic Plastic and Reconstructive Surgery

American Society of Plastic Surgeons

American Society of Retina Specialists

American Society of Transplant Surgeons

American Spinal Injury Association

American Urological Association

American Uveitis Society

American Vein & Lymphatic Society

American-European Congress of Ophthalmic Surgery

America's Physician Groups

**Arthritis Foundation** 

Association for Molecular Pathology

Association of Academic Physiatrists

Association of American Medical Colleges

Association of Black Cardiologists

Association of Rehabilitation Nurses

Association of University Professors of Ophthalmology

Beyond Type 1

Brain Injury Association of America

Bridge the Gap - SYNGAP Education and Research Foundation

**Cancer Support Community** 

CancerCare

Caregiver Action Network

Child Neurology Foundation

Children with Diabetes

Christopher & Dana Reeve Foundation

Clinician Task Force

CMSC- Consortium of Multiple Sclerosis Centers

Coalition For Headache And Migraine Patients

College Diabetes Network

College of American Pathologists

Community Oncology Alliance

Congress of Neurological Surgeons

Cornea Society

Crohn's & Colitis Foundation

Delaware Academy of Ophthalmology

Depression and Bipolar Support Alliance

Derma Care Access Network

**Diabetes Patient Advocacy Coalition** 

DiabetesSisters

Digestive Disease National Coalition

Disability Rights Education and Defense Fund

Dystonia Advocacy Network

Dystonia Medical Research Foundation

**Epilepsy Foundation** 

Eye and Contact Lens Association

Eye Bank Association of America

Federation of American Hospitals

Free2Care

GBS CIDP Foundation International

Global Alliance for Behavioral Health and Social Justice

Global Healthy Living Foundation

Global Liver Institute

Healthcare Information and Management Systems Society

Hematology/Oncology Pharmacy Association

IFAA - International Foundation for Autoimmune & Autoinflammatory Arthritis

International Essential Tremor Foundation

International Foundation for Gastrointestinal Disorders

International Society for the Advancement of Spine Surgery

Interstitial Cystitis Association

Lupus and Allied Diseases Association, Inc.

Medical Group Management Association

**METAvivor** 

Movement Disorders Policy Coalition

Multiple Sclerosis Association of America

National Alopecia Areata Foundation

National Association for the Advancement of Orthotics & Prosthetics

National Association of Rural Health Clinics

National Association of Social Workers

National Association of Spine Specialists

National Association of State Head Injury Administrators

National Association of State Mental Health Program Directors

National Comprehensive Cancer Network

National Diabetes Volunteer Leadership Council

National Health Council

National Infusion Center Association

National Lipid Association

National Medical Association, Ophthalmology Section

National Multiple Sclerosis Society

National Osteoporosis Foundation

National Pancreas Foundation

National Patient Advocate Foundation

NephCure Kidney International

North American Neuro-Ophthalmology Society

Ocular Microbiology and Immunology Group

Outpatient Endovascular and Interventional Society

Partnership to Advance Cardiovascular Health

Partnership to Fight Chronic Disease

Partnership to Improve Patient Care

**Prevent Blindness** 

Pulmonary Hypertension Association

Remote Cardiac Services Provider Group

Renal Physicians Association

Restless Legs Syndrome Foundation

RetireSafe

Sjogren's Syndrome Foundation

Society for Cardiovascular Angiography and Interventions

Society for Vascular Surgery

Society of Critical Care Medicine

Society of Gynecologic Oncology

Society of Hospital Medicine

Spine Intervention Society

The Headache and Migraine Policy Forum

The Leukemia & Lymphoma Society

The Marfan Foundation

The Michael J. Fox Foundation for Parkinson's Research

The Retina Society

The Society of Thoracic Surgeons

Tourette Association of America

Treatment Communities of America

Uniform Data System for Medical Rehabilitation

**United Spinal Association** 

US Hereditary Angioedema Association

Alabama Academy of Ophthalmology

Alabama Society for the Rheumatic Diseases

Lakeshore Foundation

Medical Association of the State of Alabama

Neurosurgical Society of Alabama

Alaska Rheumatology Alliance

Alaska Society of Eye Physicians and Surgeons

Denali Oncology Group Alaska Chapter ASCO

Arizona Medical Association

Arizona Neurosurgical Society

Arizona United Rheumatology Alliance

The Arizona Clinical Oncology Society

**Arkansas Medical Society** 

Arkansas Ophthalmological Society

Arkansas Rheumatology Association

Association of Northern California Oncologists

California Academy of Eye Physicians and Surgeons

California Association of Neurological Surgeons

California Medical Association

California Rheumatology Alliance

Medical Oncology Association of Southern California, Inc.

Cedars/Aspens, non-profit society of ophthalmic surgeon educators

Colorado Medical Society

Colorado Neurosurgical Society

Colorado Rheumatology Association

Colorado Society of Eye Physicians and Surgeons

Connecticut Rheumatology Association

Connecticut Society of Eye Physicians

Connecticut State Medical Society

Delaware Society for Clinical Oncology

Delaware State Neurosurgical Society

Medical Society of Delaware

Medical Society of the District of Columbia

Florida Medical Association

Florida Neurosurgical Society

Florida Society of Clinical Oncology

Florida Society of Ophthalmology

Florida Society of Rheumatology

Georgia Society of Clinical Oncology

Georgia Society of Rheumatology

Medical Association of Georgia

Hawaii Medical Association

Hawaii Society of Clinical Oncology

Association of Idaho Rheumatologists

Idaho Medical Association

Idaho Society of Ophthalmology

Illinois Medical Oncology Society

Illinois Society of Eye Physicians & Surgeons

Illinois State Medical Society

Illinois State Neurosurgical Society

Indiana Academy of Ophthalmology

Indiana Chapter, American College of Cardiology

**Indiana Oncology Society** 

Iowa Medical Society

Iowa Oncology Society

Midwest Neurosurgical Society

Kansas Chapter, American College of Cardiology

Kansas Hospital Association

Kansas Medical Society

LeadingAge Kansas

Midwest Rheumatology Association

Kentucky Academy of Eye Physicians and Surgeons

Kentucky Association of Medical Oncology

Kentucky Chapter, American College of Cardiology

Kentucky Medical Association

Louisiana Academy of Eye Physicians and Surgeons

Louisiana Chapter, American College of Cardiology

Louisiana Neurosurgical Society

Louisiana State Medical Society

Rheumatology Alliance of Louisiana

Maine Medical Association

Maine Society of Eye Physicians and Surgeons

Maryland Chapter, American College of Cardiology

Maryland DC Society of Clinical Oncology

Maryland Society for the Rheumatic Diseases

Maryland Society of Eye Physicians and Surgeons

MedChi, The Maryland State Medical Society

Massachusetts Society of Clinical Oncologists

Massachusetts Medical Society

Michigan Society of Eye Physicians and Surgeons

Michigan Society of Hematology & Oncology

Michigan State Medical Society

Minnesota Medical Association

Minnesota Neurosurgical Society

Mississippi Arthritis and Rheumatism Society

Mississippi Oncology Society

Mississippi State Medical Association

Missouri Oncology Society

Missouri Society of Eye Physicians & Surgeons

Missouri State Medical Association

Montana Medical Association

Montana Neurosurgical Society

Montana State Oncology Society

Nebraska Chapter, American College of Cardiology

Nebraska Medical Association

Nebraska Rheumatology Society

Nevada State Medical Association

Northern New England Clinical Oncology Society

New Hampshire Medical Society

Medical Oncology Society of New Jersey

Medical Society of New Jersey

New Jersey Academy of Ophthalmology

New Jersey Neurosurgical Society

New Mexico Medical Society

Empire State Hematology & Oncology Society

Medical Society of the State of New York

New York State Neurosurgical Society

New York State Ophthalmological Society

New York State Rheumatology Society

North Carolina Medical Society

North Carolina Rheumatology Association

North Carolina Society of Eye Physicians & Surgeons

North Dakota Medical Association

North Dakota Society of Eye Physicians and Surgeons

Ohio Association of Rheumatology

Ohio Chapter, American College of Cardiology

Ohio Hematology Oncology Society

Ohio Ophthalmological Society

Ohio State Medical Association

Ohio State Neurosurgical Society

Oklahoma Academy of Ophthalmology

Oklahoma Chapter, American College of Cardiology

Oklahoma Neurosurgical Society

Oklahoma State Medical Association

Oregon Academy of Ophthalmology

Oregon Medical Association

Oregon Rheumatology Alliance

Oregon Society of Medical Oncology

Pennsylvania Academy of Ophthalmology

Pennsylvania Medical Society

Pennsylvania Neurosurgical Association

Pennsylvania Rheumatology Society

Philadelphia Rheumatism Society

Pittsburgh Ophthalmology Society

Pennsylvania Society of Oncology & Hematology

The Hospital and Healthsystem Association of Pennsylvania

Puerto Rico's Hematology and Medical Oncology Association

Rhode Island Chapter, American College of Cardiology

Rhode Island Medical Society

Rhode Island Neurosurgical Society

Rhode Island Society of Eye Physicians and Surgeons

South Carolina Medical Association

South Carolina Oncology Society

South Carolina Rheumatism Society

South Carolina Society of Ophthalmology

South Dakota Academy of Ophthalmology

South Dakota State Medical Association

Tennessee Chapter, American College of Cardiology

Tennessee Medical Association

Tennessee Rheumatology Society

State of Texas Association of Rheumatologists

Texas Medical Association

Texas Ophthalmological Association

Society of Utah Medical Oncologists

**Utah Medical Association** 

**Utah Ophthalmology Society** 

Vermont Medical Society

Medical Society of Virginia

Virginia Association of Hematologist & Oncologist

Virginia Chapter, American College of Cardiology

Virginia Society of Eye Physicians and Surgeons

Neurosurgical Society of the Virginias

Washington Academy of Eye Physicians and Surgeons

Washington Rheumatology Alliance

Washington State Medical Association

Washington State Medical Oncology Society

West Virginia Academy of Eye Physicians & Surgeons

West Virginia State Medical Association

West Virginia State Rheumatology Society

Wisconsin Academy of Ophthalmology

Wisconsin Association of Hematology & Oncology

Wisconsin Medical Society

Wisconsin Rheumatology Association

Wisconsin State Neurosurgical Society

Wyoming County Community Health System

Wyoming Medical Society

Wyoming Ophthalmological Society